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He was previously vice chancellor of the City University of New York, vice chancellor of the New Jersey Department of Higher Education, and chancellor of the University of Wisconsin, Oshkosh. He is also author, coauthor, and editor of numerous articles and books, including How Academic Leadership Works and How Colleges Work.

How Colleges Work: The Cybernetics of Academic ...

It is a combination of organizational structure and process that shapes college and university behavior. Public and private colleges and universities of all types incorporate key authority structures, including a governing board, a president or chancellor, a cohort of administrative leaders, and an academic senate.

Colleges and Organizational Structure of Universities ...

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Summary Aims to provide a new way of thinking about the leadership of colleges and universities. The text examines four distinct models of how colleges work and then integrates the best features of each into a flexible model of college and university organization based on cybernetics. (source: Nielsen Book Data)

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